



INTERNATIONAL OPERATIONS & MAINTENANCE CONFERENCE
IN THE ARAB COUNTRIES

UNDER THE THEME

"MANAGING MAINTENANCE WITHIN INDUSTRY 4.0"

CONICIDE WITH THE 16TH ARAB MAINTENANCE EXHIBITION

Verifying Your Condition Monitoring Programs

**James (Jim) Kennedy CPEng, CFAM,
CAMA**

A vertical photograph of a worker in a blue uniform, partially obscured by a dark blue overlay. The worker is positioned on the left side of the image.

4.0



Coverage



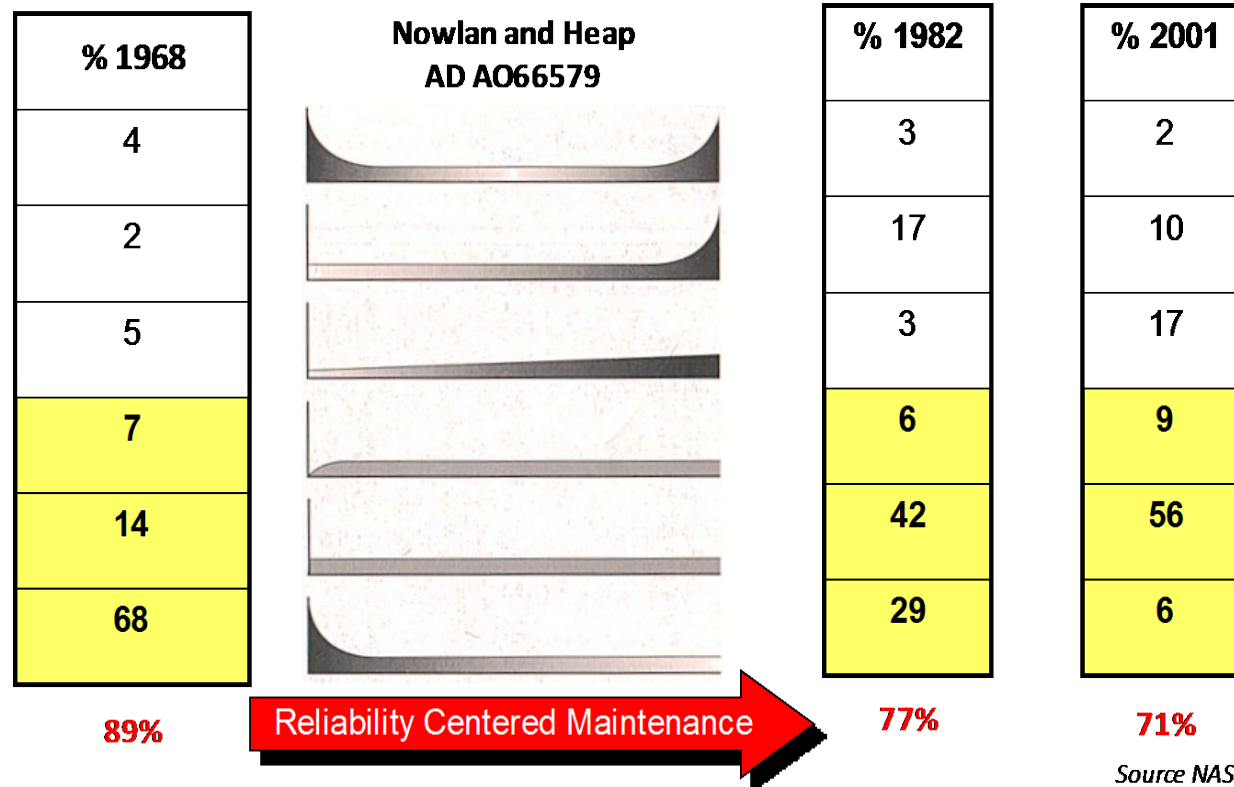
- Role of preventive maintenance programs
 - Purpose of the condition monitoring program
- The condition monitoring process model
 - Why this model is so important
- Setting Condition Based Maintenance Task Periods
 - A verified risk based formula from MIL-STD-2173
 - Issues of sensitivity and data accuracy
- A solution to resolving data measurement
 - Role of James T Reasons work in assessing human error/violation
- A case study of outcomes achieved
- Summary

1978 Reliability Centered Maintenance Report



The 1978 Nowlan and Heap Report for US DoD titled **reliability centered maintenance** noted:

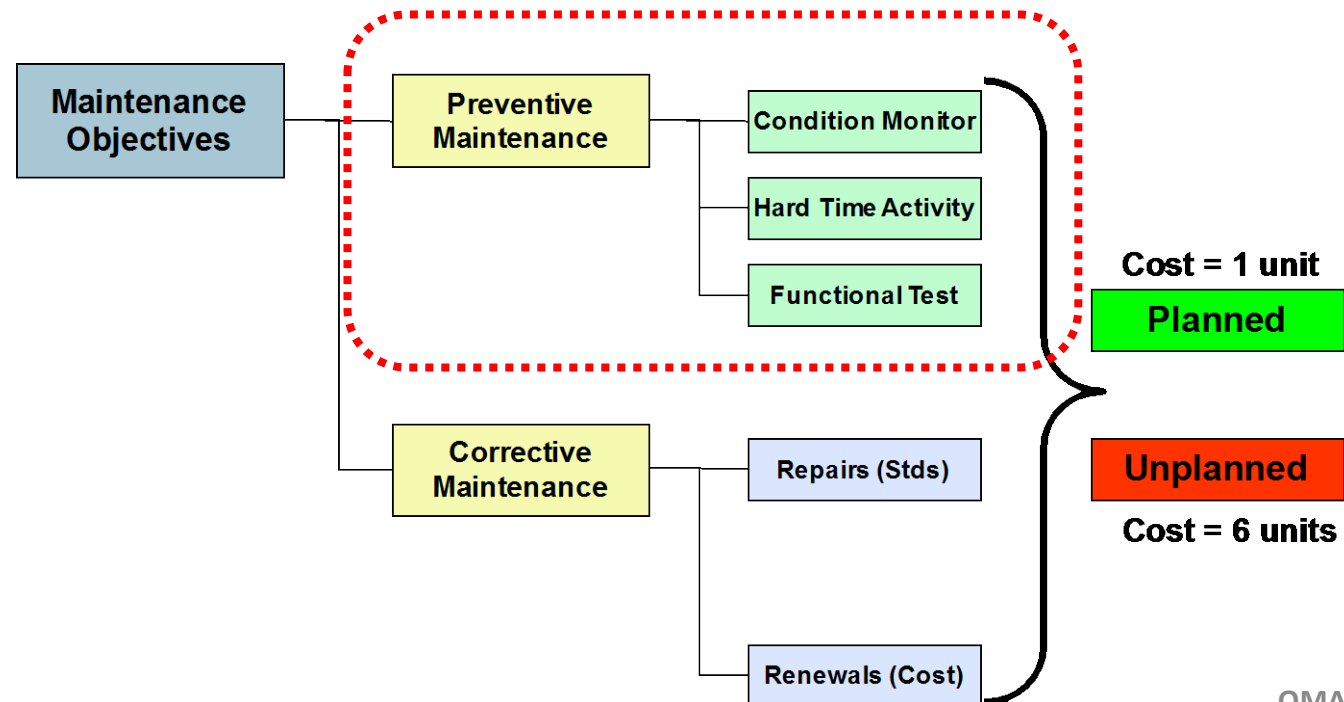
- Most equipment had and still has a **random failure pattern** characteristic
- **Condition monitoring** is considered the best solution



AM Council – Types of maintenance

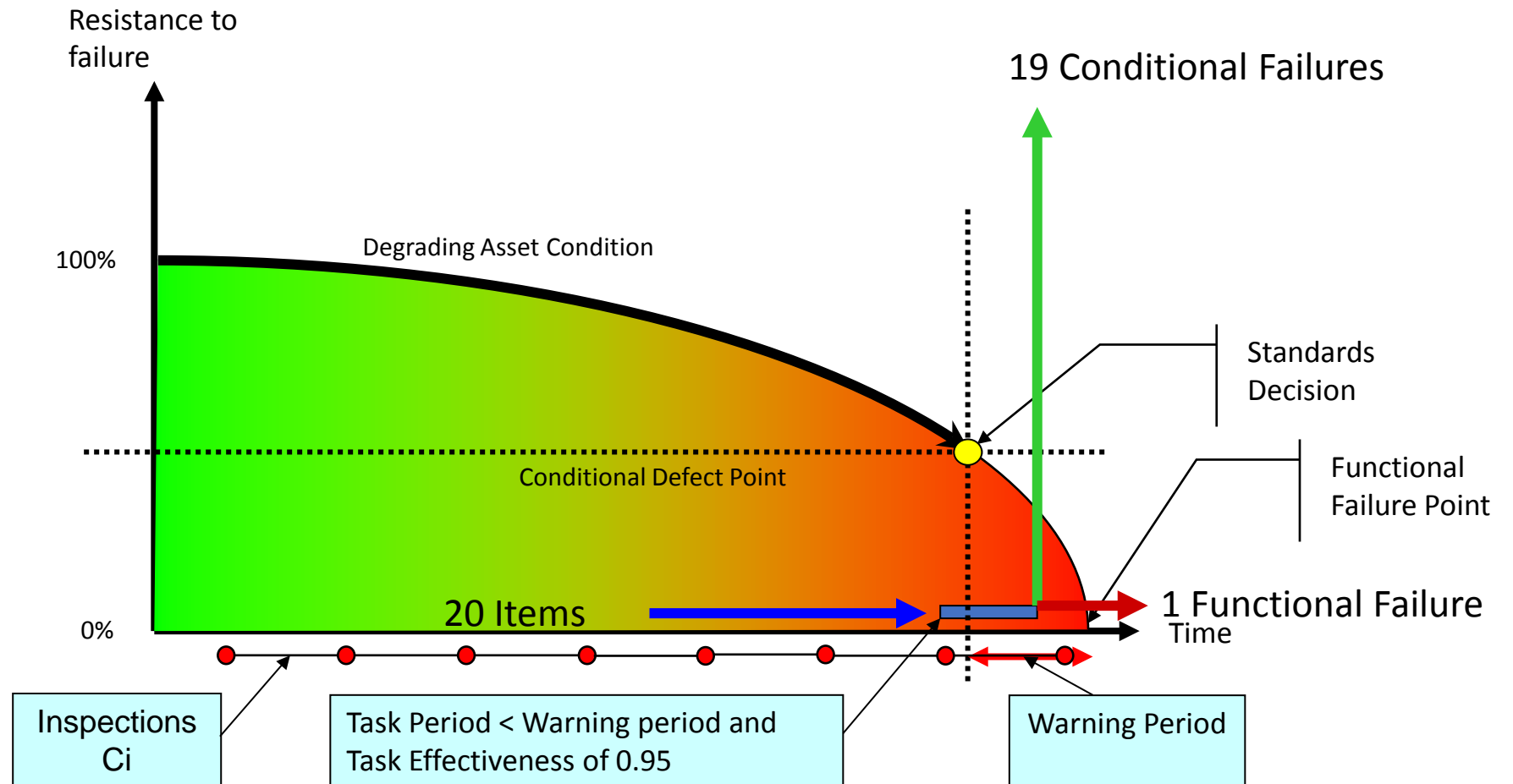


- Maintenance is all activities necessary to **retain an item** in or **return it** to a serviceable condition
- Maintenance types were derived from the Nowlan and Heap report
- Role of preventive maintenance programs is to achieve inherent/desired levels of safety and reliability designed into the equipment.



Condition Monitoring Process Model

- Drawn from the Nowlan and Heap report
- Describes **6 variables** related to likelihood and consequence



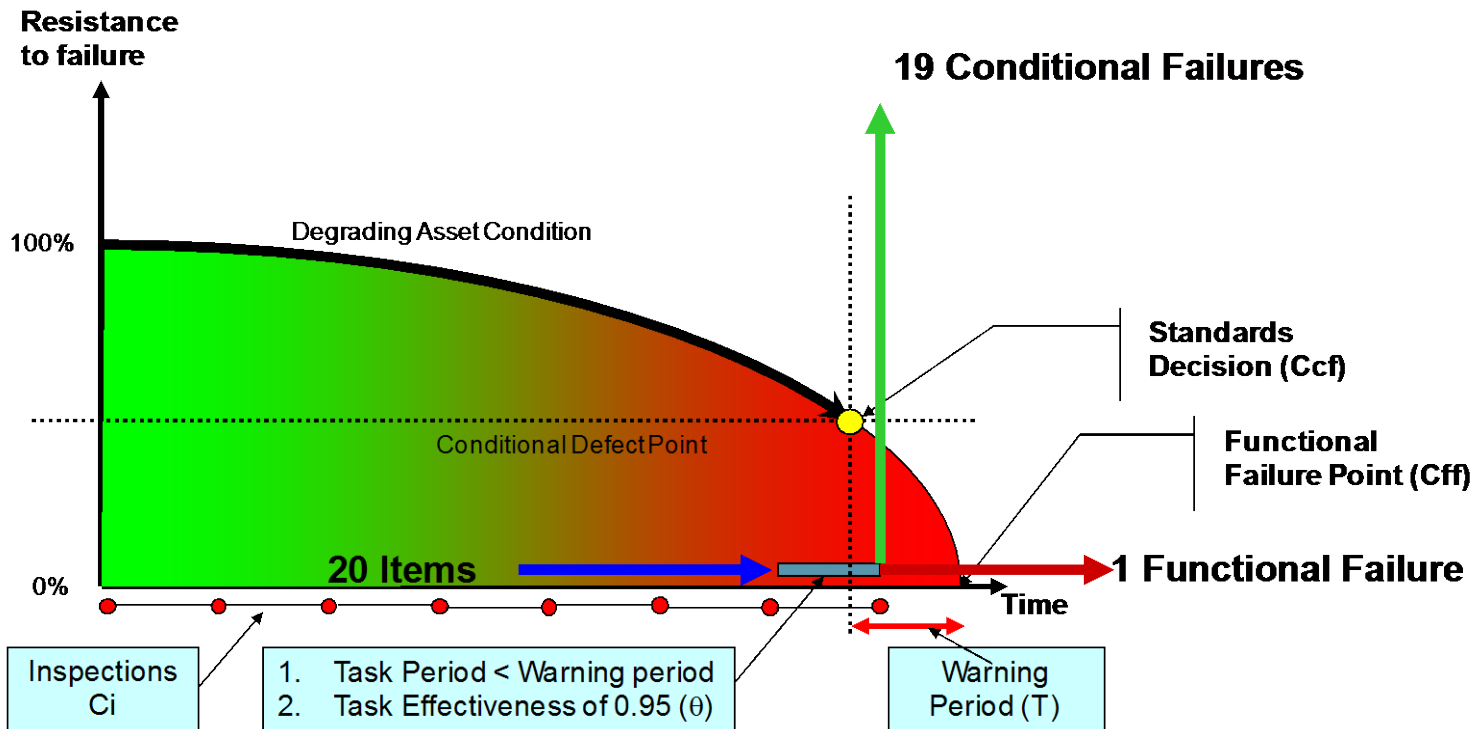
MIL-STD-2173AS Reliability Centered Maintenance



Task Period – T/n

n =

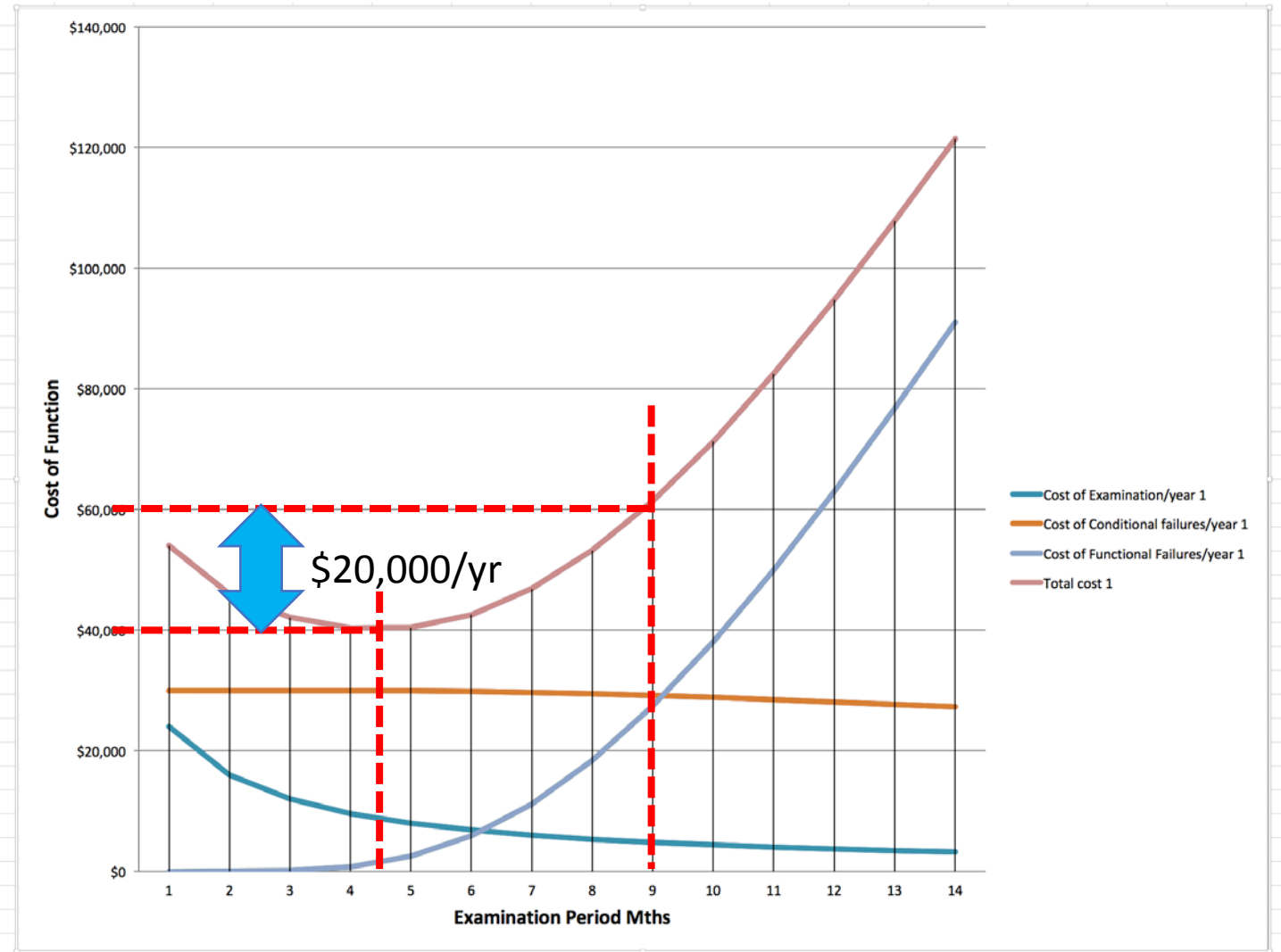
$$\ln \left[\frac{\frac{-MTBF}{T} * C_i}{(C_{ff} - C_{cf}) * \ln(1-\theta)} \right] \div \ln(1-\theta)$$



Optimising scenario and cost sensitivity



Variables	0
Cost of examination	\$40
Cost of Failure (Cond)	\$1,500
Cost of Failure (Funct)	\$50,000
MTBF mths	60
Warning period mths	12
Task effectiveness %	95%
Population	100
Optimum Number of exams	2.20
Optimum Period Mths	5.46
Days	166
Cost of Examinations/Yr	\$8,797
Cost of Conditial Failures/yr	\$29,959
Cost of Functional Failures/Yr	\$1,507
Total Cost/Year	\$40,262
Number of Functional Failures/Yr	0.03
Number of Conditial Failures/Yr	19.97
Failures/Yr	20.00



Some data matters and some does not!

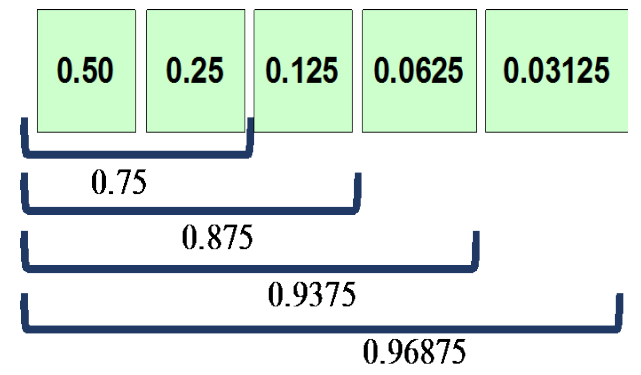


- **Financials** have little impact
- **Technicals** have some impact
- **Organisational** really matters

Variables	0	1
Cost of examination	\$40	\$40
MTBF mths	60	60
Task effectiveness %	95%	50%
Cost of Failure (Cond)	\$1,500	\$1,500
Cost of Failure (Funct)	\$50,000	\$50,000
Population	100	100
Warning period mths	12	12
Optimum Number of exams	2.20	7.39
Optimum period mths	5.40	1.62
Days	166	49
Difference	-70.25%	

n =

Formula Variable	Start Value	Change multiple/Task period Vary		
		1.5	5.0	10.0
Cost Inspection	\$40	7%	32%	54%
Cost Conditional Failure	\$1,500	0%	2%	5%
Cost Functional Failure	\$50,000	-6%	-20%	-26%
Mean time between Failures (mth)	60	7%	32%	54%
		0.75	0.50	0.25
Warning Time (mth)	12.00	-22%	-44%	-68%
		0.90	0.75	0.50
Task Effectiveness	0.95	-20%	-48%	-70%



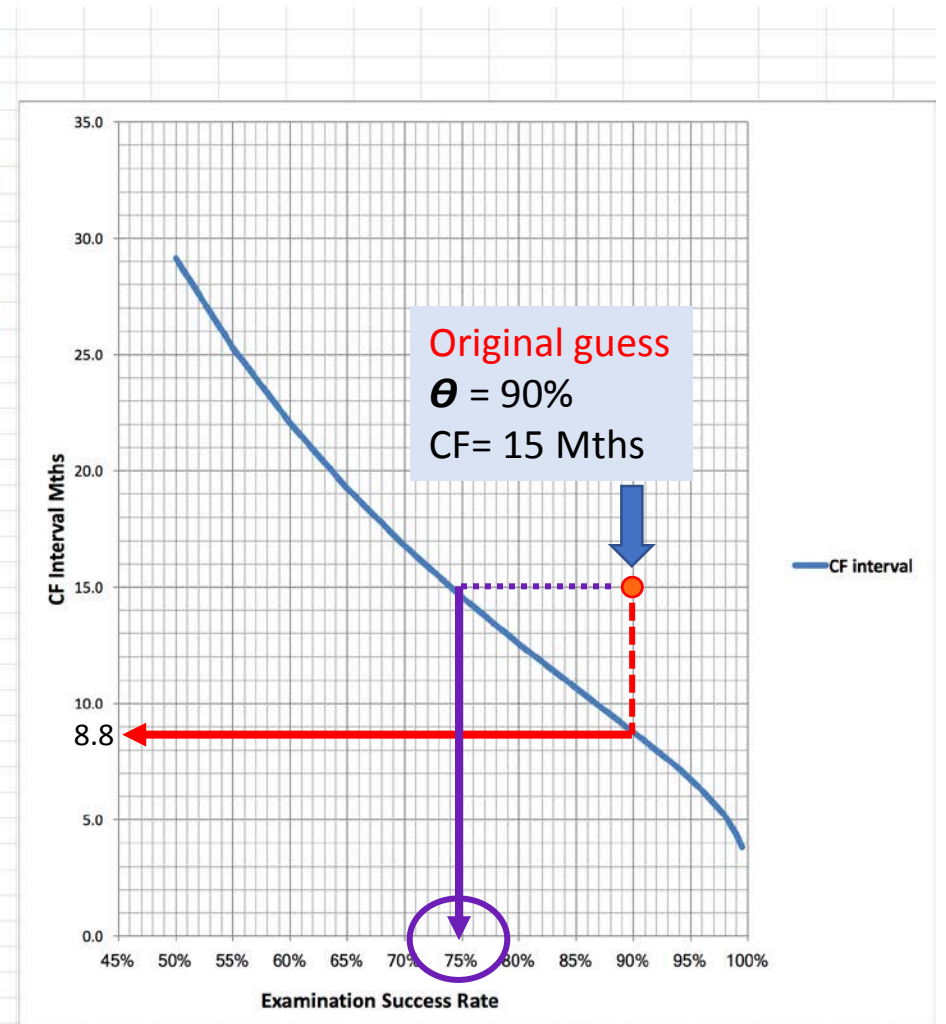
Verifying the estimated task period



Process Steps

1. Guess T and task success θ
2. Find Task Period (Guess)
3. Use Task Period
4. Collect new failure data
5. Create a Reality Curve
6. Update MTBF results
7. Update task effectiveness (Reason value)
8. Determine new value of T (CF Interval)
9. Produce new plan (Voila)
10. But we are not in control!

Actual Failure Data	
Number of Functional Failures	2
Number of Conditional Failures	56
Actual Task Interval Months	6
IF Examination Success Rate	90%
THEN CF Interval Mths	8.8
IF Examination Success Rate	50%
THEN CF Interval Mths	29.1



Role of human error and violation – James T Reason



To err is human:

- Recognition failures
- Memory lapses
- Slips of action
- Errors of habit
- Mistaken assumptions
- Knowledge based errors

To adapt is also human

- **Violations** (*routine breaking rules, optimising and situational adaption*)

These actions are, of themselves, not bad – they are NORMAL!.

“Our assets and their support systems must be designed to be tolerant of these expected human error”

Assessing task effectiveness - Reason



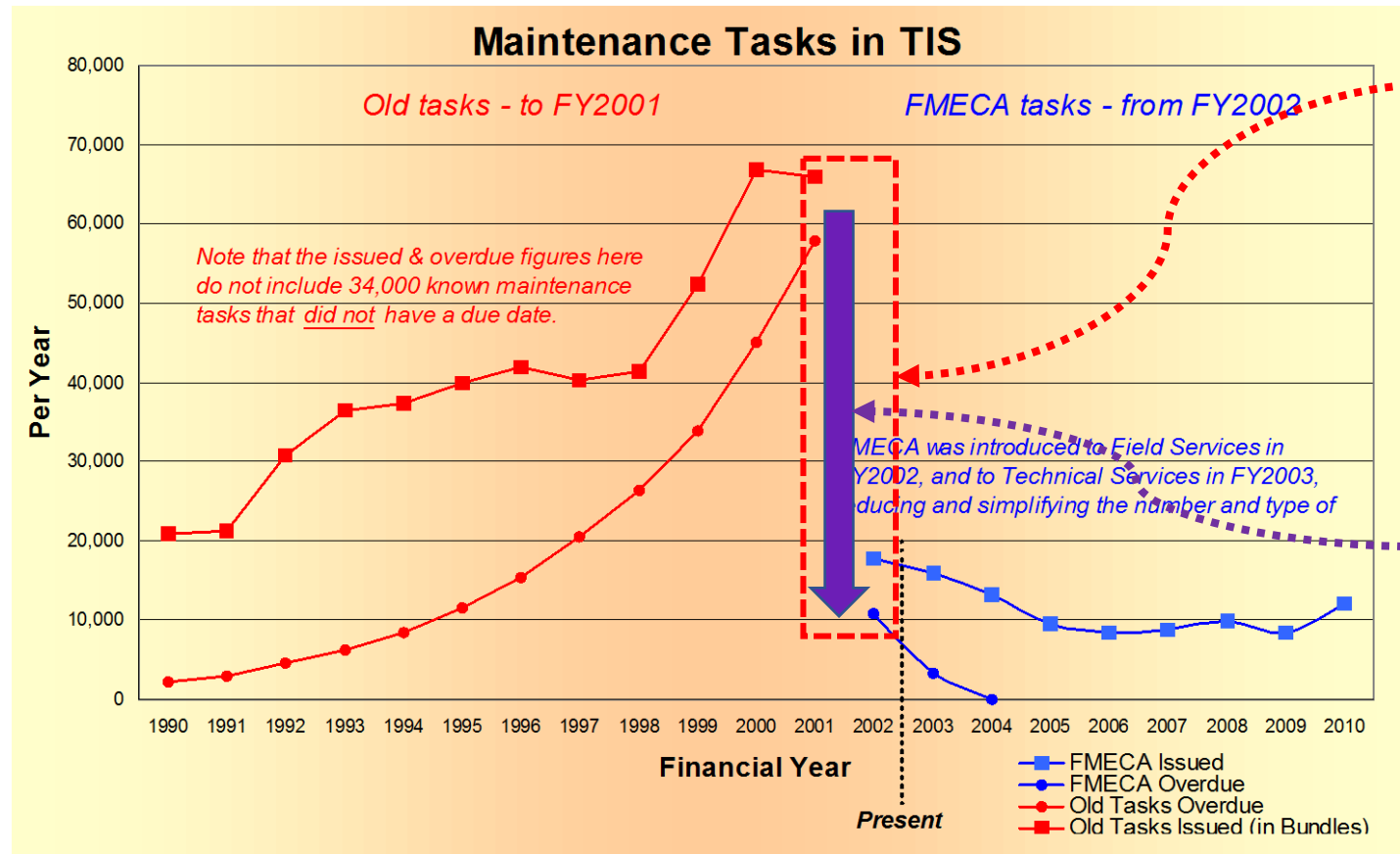
Task effectiveness can be a combination of human **error** and **violation**

- Select the task scenario description (design)
- Select the behaviour (culture)
- Assess combined task effectiveness
- Recalculate Task Period
- Make the savings!

Seq	Task Description	Effect	Violation Behaviour	Effect
1	Totally unfamiliar Performed at speed No idea of possible consequences	0.45	Compliance unimportant Easy to violate Little inducement to comply	0.65
3	Complex task High level of comprehension High level of skill	0.84	Personal benefit from non-compliance Moderate to high likelihood of detection	0.82
6	Routine task – highly practices Rapid delivery Low level of skill	0.98	Socially unacceptable Chance of detection high Chance of bad outcome high	0.9998

#	No Error	No Violation	Success!
1	0.45	0.65	0.29
3	0.84	0.82	0.69
6	0.98	0.9998	0.9798

Does it work? - Outcomes achieved!



FMECA/RCM
Process applied

Results Achieved

- Process used in the initial program to test guesses (2001-2002)
- Then used to verify and update the program 10 years later
- Finally used to verify task effectiveness for improvement potential
- Savings over life were in excess of 65%

Verifying Your Condition Monitoring - Summary



Use a risk based quantitative analysis method.

Use best information at the time to set task period baseline.

Deliver tasks to that baseline and collect data to verify the outcome.

Re-do the analysis and **take the verified savings.**

Thank you for this opportunity to share